

Supporting Statement for Calderdale, Kirklees and Wakefield Older People's Mental Health Inpatient Transformation Business Case

This business case for the development of specialist inpatient mental health services for older people is fully aligned with the strategic objectives of the **West Yorkshire Integrated Care Board (ICB)** and the priorities of the **Mental Health, Learning Disabilities, and Autism (MHLDA) Programme**. It supports the ICB's overarching goals of improving outcomes, reducing inequalities, and enhancing the quality, accessibility and experience of mental health services for older adults, while also promoting sustainability and environmental responsibility.

The proposed specialist inpatient services will specifically benefit the populations and communities across the **Kirklees, Calderdale, and Wakefield** places, addressing the identified clinical and quality gaps in specialist mental health provision for older adults in these places. However, this provision will also contribute to the **overall enhancement of services across West Yorkshire**, strengthening the region's ability to deliver high-quality, equitable care for older people with complex mental health needs.

The services outlined in this business case are designed to support older adults with both organic mental health conditions, such as dementia, and functional conditions, including depression, anxiety, and psychosis. By establishing specialist, dedicated inpatient units, this proposal will help older people in these communities receive the comprehensive, tailored care they require, in a setting that promotes recovery, dignity, and well-being.

A robust and inclusive consultation process has been at the heart of the business case development. We are assured that the consultation has been comprehensive, involving input from a broad range of stakeholders, including patients, carers, clinicians, and community representatives. Importantly, **independent findings** from the consultation have been fully considered and incorporated, ensuring that the final proposal is both evidence-based and reflective of the needs and priorities of the communities we serve.

Patient and carer engagement has been a central pillar of this business case. Extensive efforts were made to capture the voices and experiences of older people and their families through surveys, focus groups, and one-on-one interviews. This ensures that the design and delivery of services are aligned with the lived experiences and expectations of those who will benefit from these enhancements, creating a service that is truly responsive to patient needs.

Sustainability is also a key component of this business case, aligning with West Yorkshire ICB's commitment to environmentally responsible healthcare delivery. The proposed inpatient services will incorporate energy-efficient infrastructure to reduce waste and promote sustainable practices in daily operations. This ensures that the new provision not only meets the immediate and long-term mental health needs of the population but also contributes positively to the region's environmental objectives.

In addition to directly benefiting the populations of Kirklees, Calderdale, and Wakefield, this new provision will play a vital role in strengthening mental health services across the entire West Yorkshire system. By improving access to specialist inpatient care, the new services will help reduce pressures on existing facilities and ensure more equitable access to high-quality care for older people across the region. This aligns directly with the strategic objectives of the MHLDA Programme Board and contributes to our collective vision of providing seamless, accessible, and effective mental health care for all.

This work represents a significant step forward in delivering specialist, sustainable, and patient-centred care for older adults across Kirklees, Calderdale, Wakefield, and the wider West Yorkshire region, while also addressing the ICB's priorities of health equity, patient experience, and long-term sustainability.

A handwritten signature in blue ink, appearing to read 'Keir Shillaker'.

Keir Shillaker

Programme Director: West Yorkshire Mental Health, Learning Disability & Autism